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FOR IMMEDIATE RELEASE

WINMARK CORPORATION ANNOUNCES SECOND QUARTER RESULTS

Minneapolis, MN (July 17, 2024) — Winmark Corporation (Nasdaq: WINA) announced today net income for the quarter ended June 29, 2024 of \$10,431,400 or \$2.85 per share diluted compared to net income of \$10,368,800 or \$2.85 per share diluted in 2023. For the six months ended June 29, 2024, net income was \$19,250,400 or \$5.26 per share diluted compared to net income of \$19,311,500 or \$5.34 per share diluted for the same period last year. Results during the quarter were impacted by the Company's decision in May 2021 to run-off its leasing portfolio.

"Year-to-date growth in royalties resulted from higher overall store count and, to a lesser extent, increases in per unit performance," commented Brett D. Heffes, Chair and Chief Executive Officer.

Winmark – the Resale Company®, is a nationally recognized franchisor focused on sustainability and small business formation. We champion and guide entrepreneurs interested in operating one of our award winning resale franchises: Plato's Closet®, Once Upon A Child®, Play It Again Sports®, Style Encore® and Music Go Round®. At June 29, 2024, there were 1,336 franchises in operation and over 2,800 available territories. An additional 77 franchises have been awarded but are not open.

This press release contains forward-looking statements within the meaning of the safe harbor provisions of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), relating to future events or the future financial performance of the Company. Such forward-looking statements are only predictions or statements of intention subject to risks and uncertainties and actual events or results could differ materially from those anticipated. Because actual result may differ, shareholders and prospective investors are cautioned not to place undue reliance on such forward-looking statements.

WINMARK CORPORATION CONDENSED BALANCE SHEETS

(Unaudited)

		1 20 2024		1 20 2022
ASSETS	June 29, 2024		December 30, 2023	
Current Assets:				
Cash and cash equivalents	\$	29,397,400	\$	13,361,500
Restricted cash	Ф	29,397,400	Ф	25,000
Receivables, net		1,611,400		1,475,300
Net investment in leases - current		1,011,400		75,100
Income tax receivable		655,800		31,400
Inventories		268,200		386,100
Prepaid expenses	-	1,020,800	_	1,392,100
Total current assets		32,953,600		16,746,500
Property and equipment, net		1,636,100		1,669,800
Operating lease right of use asset		2,275,600		2,425,900
Intangible assets, net		2,817,300		2,994,300
Goodwill		607,500		607,500
Other assets		479,500		471,300
Deferred income taxes		3,917,300		4,052,400
	\$	44,686,900	\$	28,967,700
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LIABILITIES AND SHAREHOLDERS' EQUITY (DESCRIPTION OF LIABILITY	rici	11)		
Notes payable, net	\$	4,218,700	\$	4,217,900
Accounts payable	4	1,478,700	Ψ	1,719,400
Accrued liabilities		4,092,500		2,858,200
Deferred revenue		1,662,200		1,666,100
Total current liabilities	-	11,452,100	_	10,461,600
Long-Term Liabilities:		11,132,100		10,101,000
Line of credit/Term loan		30,000,000		30,000,000
Notes payable, net		32,739,000		34,848,800
Deferred revenue		7,874,600		7,657,500
Operating lease liabilities		3,415,300		3,715,800
Other liabilities		1,430,600		1,440,100
Total long-term liabilities	-	75,459,500	_	77,662,200
Shareholders' Equity (Deficit):		73,439,300		77,002,200
Common stock, no par, 10,000,000 shares authorized,				
3,520,327 and 3,496,977 shares issued and outstanding		11,413,500		7,768,800
Retained earnings (accumulated deficit)		(53,638,200)		(66,924,900)
e \	-			
Total shareholders' equity (deficit)	Φ_	(42,224,700)	Φ_	(59,156,100)
		44,686,900	\$_	28,967,700

WINMARK CORPORATION CONDENSED STATEMENTS OF OPERATIONS

(Unaudited)

	Three Months Ended		Six Months Ended		
D.	June 29, 2024	July 1, 2023	June 29, 2024	July 1, 2023	
Revenue:					
Royalties	\$ 17,774,500	\$ 17,105,800	\$ 35,043,200	\$ 33,853,500	
Leasing income	524,400	1,019,800	1,361,200	2,656,800	
Merchandise sales	925,500	1,328,100	2,036,000	2,604,100	
Franchise fees	366,900	420,700	731,500	798,900	
Other	529,200	487,800	1,058,300	972,500	
Total revenue	20,120,500	20,362,200	40,230,200	40,885,800	
Cost of merchandise sold	861,100	1,247,800	1,900,100	2,435,100	
Leasing expense	_	54,300	36,600	370,700	
Provision for credit losses	_	(700)	(1,500)	(5,300)	
Selling, general and administrative expenses	6,241,800	5,810,000	13,059,200	12,446,100	
Income from operations	13,017,600	13,250,800	25,235,800	25,639,200	
Interest expense	(721,400)	(779,100)	(1,459,200)	(1,576,700)	
Interest and other income	280,800	292,300	468,800	418,000	
Income before income taxes	12,577,000	12,764,000	24,245,400	24,480,500	
Provision for income taxes	(2,145,600)	(2,395,200)	(4,995,000)	(5,169,000)	
Net income	\$ <u>10,431,400</u>	\$ <u>10,368,800</u>	\$ 19,250,400	\$ <u>19,311,500</u>	
Earnings per share - basic	\$ 2.97	\$ 2.98	\$ 5.49	\$ 5.57	
Earnings per share - diluted	\$ 2.85	\$ 2.85	\$ 5.26	\$ 5.34	
Weighted average shares outstanding - basic	3,513,788	3,478,628	3,505,526	3,469,675	
Weighted average shares outstanding - diluted	3,657,439	3,634,688	3,659,405	3,614,462	

WINMARK CORPORATION CONDENSED STATEMENTS OF CASH FLOWS

(Unaudited)

	Six Months Ended			
	J	une 29, 2024		July 1, 2023
OPERATING ACTIVITIES:				
Net income	\$	19,250,400	\$	19,311,500
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation of property and equipment		224,300		208,100
Amortization of intangible assets		177,000		177,000
Provision for credit losses		(1,500)		(5,300)
Compensation expense related to stock options		940,500		942,000
Deferred income taxes		135,100		148,400
Operating lease right of use asset amortization		150,300		135,600
Tax benefits on exercised stock options		943,400		832,300
Change in operating assets and liabilities:				
Receivables		(136,100)		(153,900)
Principal collections on lease receivables		96,300		499,800
Income tax receivable/payable		(1,567,800)		(796,100)
Inventories		117,900		323,700
Prepaid expenses		371,300		490,700
Other assets		(8,200)		(31,600)
Accounts payable		(240,700)		(483,600)
Accrued and other liabilities		940,300		1,390,000
Rents received in advance and security deposits		(19,700)		(234,200)
Deferred revenue		213,200		397,900
Net cash provided by operating activities		21,586,000		23,152,300
INVESTING ACTIVITIES:		, ,		
Purchase of property and equipment		(190,600)		(96,900)
Net cash used for investing activities		(190,600)		(96,900)
FINANCING ACTIVITIES:				
Payments on notes payable		(2,125,000)		(2,125,000)
Proceeds from exercises of stock options		2,704,200		2,974,900
Dividends paid		(5,963,700)		(5,209,400)
Net cash used for financing activities		(5,384,500)		(4,359,500)
NET INCREASE (DECREASE) IN CASH, CASH EQUIVALENTS AND RESTRICTED CASH		16,010,900		18,695,900
Cash, cash equivalents and restricted cash, beginning of period		13,386,500		13,680,600
Cash, cash equivalents and restricted cash, end of period	\$	29,397,400	\$	32,376,500
SUPPLEMENTAL DISCLOSURES:		, , , , , , , , , , , , , , , , , , ,		<u>, , , , , , , , , , , , , , , , , , , </u>
Cash paid for interest	\$	1,448,400	\$	1,563,800
Cash paid for income taxes	\$	5,484,400	\$	4,984,600
Cash paid for income taxes	Ψ	2,707,700	φ	7,707,000

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the Condensed Balance Sheets to the total of the same amounts shown above:

of the same amounts shown above.	Six Mo	Six Months Ended			
	June 29, 2024	July 1, 2023			
Cash and cash equivalents	\$ 29,397,400	\$ 32,321,500			
Restricted cash		55,000			
Total cash, cash equivalents and restricted cash	\$ 29,397,400	\$ 32,376,500			