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FOR IMMEDIATE RELEASE

WINMARK CORPORATION ANNOUNCES YEAR END RESULTS

Minneapolis, MN (February 21, 2024) – Winmark Corporation (Nasdaq: WINA) announced today net income for the year ended December 30, 2023 of \$40,178,100 or \$11.04 per share diluted compared to net income of \$39,424,900 or \$10.97 per share diluted in 2022. The fourth quarter 2023 net income was \$9,716,800 or \$2.64 per share diluted, compared to net income of \$10,176,600 or \$2.86 per share diluted, for the same period last year. Revenues for the year ended December 30, 2023 were \$83,243,500, up from \$81,410,800 in 2022. 2023 results were impacted by the Company's decision in May 2021 to run-off its leasing portfolio. Additionally, financial performance for the fourth quarter and full year 2022 included an extra week of operations due to the Company's fiscal year ending on the last Saturday of December.

"Our 2023 results reflected positive performance by our franchise partners; however, growth was lower in the second half of the year," commented Brett D. Heffes, Chair and Chief Executive Officer.

Winmark – the Resale Company®, is a nationally recognized franchisor focused on sustainability and small business formation. We champion and guide entrepreneurs interested in operating one of our award winning resale franchises: Plato's Closet®, Once Upon A Child®, Play It Again Sports®, Style Encore® and Music Go Round®. At December 30, 2023, there were 1,319 franchises in operation and over 2,800 available territories. An additional 71 franchises have been awarded but are not open.

This press release contains forward-looking statements within the meaning of the safe harbor provisions of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), relating to future events or the future financial performance of the Company. Such forward-looking statements are only predictions or statements of intention subject to risks and uncertainties and actual events or results could differ materially from those anticipated. Because actual result may differ, shareholders and prospective investors are cautioned not to place undue reliance on such forward-looking statements.

WINMARK CORPORATION CONDENSED BALANCE SHEETS

(Unaudited)

	December 30, 2023				
			December 31, 2022		
ASSETS					
Current Assets:	¢	10 0 (1 500		10 (15 (00	
Cash and cash equivalents	\$	13,361,500	\$	13,615,600	
Restricted cash		25,000		65,000	
Receivables, net		1,475,300		1,438,600	
Net investment in leases - current		75,100		344,900	
Income tax receivable		31,400		558,700	
Inventories		386,100		770,600	
Prepaid expenses	_	1,392,100	_	1,310,400	
Total current assets		16,746,500		18,103,800	
Net investment in leases – long-term		_		5,400	
Property and equipment, net		1,669,800		1,704,600	
Operating lease right of use asset		2,425,900		2,716,000	
Intangible assets, net		2,994,300		3,348,300	
Goodwill		607,500		607,500	
Other assets		471,300		429,700	
Deferred income taxes		4,052,400		3,540,400	
	\$	28,967,700	\$	30,455,700	
	Ψ_	20,707,700	Ψ_	30,433,700	
LIABILITIES AND SHAREHOLDERS' EQUITY (DEF	FICI	T)			
Current Liabilities:					
Notes payable, net	\$	4,217,900	\$	4,217,900	
Accounts payable		1,719,400		2,122,000	
Accrued liabilities		2,858,200		2,611,700	
Deferred revenue		1,666,100		1,643,900	
Total current liabilities	_	10,461,600	_	10,595,500	
Long-Term Liabilities:		-, -, -,		-))	
Line of credit/Term loan		30,000,000		30,000,000	
Notes payable, net		34,848,800		39,066,700	
Deferred revenue		7,657,500		6,974,200	
Operating lease liabilities		3,715,800		4,287,000	
Other liabilities		1,440,100		1,164,400	
Total long-term liabilities	_	77,662,200	_	81,492,300	
		77,002,200		81,492,300	
Shareholders' Equity (Deficit):					
Common stock, no par, 10,000,000 shares authorized,		7 7 (0 0 0 0		1 007 700	
3,496,977 and 3,459,673 shares issued and outstanding		7,768,800		1,806,700	
Retained earnings (accumulated deficit)	_	(66,924,900)	_	(63,438,800)	
Total shareholders' equity (deficit)	_	(59,156,100)	_	(61,632,100)	

28,967,700

\$

30,455,700

\$

WINMARK CORPORATION CONDENSED STATEMENTS OF OPERATIONS

(Unaudited)

		Quarter Ended			Fiscal Year Ended			
-	De	ecember 30, 2023	De	ecember 31, 2022	De	ecember 30, 2023	De	ecember 31, 2022
Revenue:								
Royalties	\$	17,167,200	\$	17,917,700	\$	70,230,700	\$	67,148,100
Leasing income		817,600		1,091,900		4,766,200		6,937,700
Merchandise sales		1,159,200		1,234,100		4,761,100		3,921,600
Franchise fees		378,600		415,200		1,512,000		1,575,400
Other		517,300		466,800		1,973,500		1,828,000
Total revenue		20,039,900		21,125,700		83,243,500		81,410,800
Cost of merchandise sold		1,091,100		1,160,500		4,461,500		3,712,800
Leasing expense		16,600		92,800		398,300		984,700
Provision for credit losses		(1,000)		(11,300)		(5,600)		(57,900)
Selling, general and administrative expenses		6,414,400		6,485,300		25,108,700		23,158,400
Income from operations		12,518,800		13,398,400		53,280,600		53,612,800
Interest expense		(751,100)		(869,300)		(3,091,000)		(2,914,900)
Interest and other income		368,300		78,600		1,171,700		85,600
Income before income taxes		12,136,000		12,607,700		51,361,300		50,783,500
Provision for income taxes		(2,419,200)		(2,431,100)		(11,183,200)		(11,358,600)
Net income	\$	9,716,800	\$	10,176,600	\$	40,178,100	\$	39,424,900
Earnings per share - basic	\$	2.78	\$	2.95	\$	11.55	\$	11.30
Earnings per share - diluted	\$	2.64	\$	2.86	\$	11.04	\$	10.97
Weighted average shares outstanding - basic		3,494,544		3,452,399		3,479,936		3,487,732
Weighted average shares outstanding - diluted	-	3,679,444		3,556,190		3,640,524	,	3,592,456

WINMARK CORPORATION CONDENSED STATEMENTS OF CASH FLOWS

(Unaudited)

	Year Ended				
	December 30, 2023			December 31, 2022	
OPERATING ACTIVITIES:					
Net income	\$	40,178,100	\$	39,424,900	
Adjustments to reconcile net income to net cash provided by operating activities:					
Depreciation and amortization		772,700		603,100	
Provision for credit losses		(5,600)		(57,900)	
Compensation expense related to stock options		1,952,400		1,652,400	
Deferred income taxes		(512,000)		(287,700)	
Gain from disposal of property and equipment				(9,400)	
Operating lease right of use asset amortization		290,100		266,000	
Tax benefits on exercised stock options		1,138,500		858,300	
Change in operating assets and liabilities:					
Receivables		(36,700)		(335,200)	
Principal collections on lease receivables		556,000		3,646,700	
Income tax receivable/payable		(611,200)		(749,500)	
Inventories		384,500		(445,400)	
Prepaid expenses		(81,700)		(301,800)	
Other assets		(41,600)		(11,400)	
Accounts payable		(402,600)		23,000	
Accrued and other liabilities		(16,900)		222,800	
Rents received in advance and security deposits		(275,200)		(819,200)	
Deferred revenue		705,500		109,600	
Net cash provided by operating activities		43,994,300		43,789,300	
INVESTING ACTIVITIES:		<u> </u>		· · · · · ·	
Proceeds from sales of property and equipment				9,400	
Purchase of property and equipment		(383,900)		(139,100)	
Reacquired franchise rights				(3,540,000)	
Net cash used for investing activities		(383,900)		(3,669,700)	
FINANCING ACTIVITIES:					
Proceeds from borrowings on line of credit/term loan				33,700,000	
Payments on line of credit/term loan		_		(3,700,000)	
Payments on notes payable		(4,250,000)		(4,250,000)	
Repurchases of common stock				(49,119,800)	
Proceeds from exercises of stock options		4,009,700		4,751,700	
Dividends paid		(43,664,200)		(19,257,900)	
Net cash used for financing activities		(43,904,500)		(37,876,000)	
NET INCREASE (DECREASE) IN CASH, CASH EQUIVALENTS AND RESTRICTED CASH		(294,100)		2,243,600	
Cash, cash equivalents and restricted cash, beginning of period		13,680,600		11,437,000	
Cash, cash equivalents and restricted cash, end of period	\$	13,386,500	\$	13,680,600	
SUPPLEMENTAL DISCLOSURES:	4	-,,,	4	-,,	
Cash paid for interest	\$	3,049,400	\$	2,722,500	
	\$		\$		
Cash paid for income taxes	Ф	10,874,300	Ф	11,308,800	

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the Condensed Balance Sheets to the total of the same amounts shown above:

	Year Ended			
	December 30, 2023	December 31, 2022		
Cash and cash equivalents	\$ 13,361,500	\$ 13,615,600		
Restricted cash	25,000	65,000		
Total cash, cash equivalents and restricted cash	\$ 13,386,500	\$ 13,680,600		