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FOR IMMEDIATE RELEASE

WINMARK CORPORATION ANNOUNCES THIRD QUARTER RESULTS

Minneapolis, MN (October 18, 2023) — Winmark Corporation (Nasdaq: WINA) announced today net income for the quarter ended September 30, 2023 of \$11,149,800 or \$3.05 per share diluted compared to net income of \$10,368,600 or \$2.93 per share diluted in 2022. For the nine months ended September 30, 2023, net income was \$30,461,300 or \$8.40 per share diluted compared to net income of \$29,248,300 or \$8.11 per share diluted for the same period last year.

Winmark – the Resale Company®, is a nationally recognized franchising business focused on sustainability and small-business formation. We champion and guide entrepreneurs interested in operating one of our award winning resale franchises: Plato's Closet®, Once Upon A Child®, Play It Again Sports®, Style Encore® and Music Go Round®. At September 30, 2023, there were 1,312 franchises in operation and over 2,800 available territories. An additional 72 franchises have been awarded but are not open.

This press release contains forward-looking statements within the meaning of the safe harbor provisions of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), relating to future events or the future financial performance of the Company. Such forward-looking statements are only predictions or statements of intention subject to risks and uncertainties and actual events or results could differ materially from those anticipated. Because actual result may differ, shareholders and prospective investors are cautioned not to place undue reliance on such forward-looking statements.

WINMARK CORPORATION CONDENSED BALANCE SHEETS

(Unaudited)

				-	
	Se	ptember 30, 2023	De	ecember 31, 2022	
ASSETS					
Current Assets:	_		_		
Cash and cash equivalents	\$	40,556,100	\$	13,615,600	
Restricted cash		40,000		65,000	
Receivables, net		1,704,000		1,438,600	
Net investment in leases - current		124,300		344,900	
Income tax receivable		1,200		558,700	
Inventories		290,900		770,600	
Prepaid expenses		1,095,100		1,310,400	
Total current assets	_	43,811,600		18,103,800	
Net investment in leases – long-term		_		5,400	
Property and equipment, net		1,675,900		1,704,600	
Operating lease right of use asset		2,510,000		2,716,000	
Intangible assets, net		3,082,800		3,348,300	
Goodwill		607,500		607,500	
Other assets		467,700		429,700	
Deferred income taxes		3,392,000		3,540,400	
Deterred meonic taxes	\$	55,547,500	\$	30,455,700	
	Ψ_	33,347,300	Ψ	30,433,700	
LIABILITIES AND SHAREHOLDERS' EQUITY (DEF	ICI	T)			
Current Liabilities:					
Notes payable, net	\$	4,217,900	\$	4,217,900	
Accounts payable		1,694,900		2,122,000	
Accrued liabilities		4,038,900		2,611,700	
Deferred revenue		1,680,700		1,643,900	
Total current liabilities	_	11,632,400	_	10,595,500	
Long-Term Liabilities:		, ,		-))	
Line of Credit/Term Loan		30,000,000		30,000,000	
Notes payable, net		35,903,300		39,066,700	
Deferred revenue		7,553,600		6,974,200	
Operating lease liabilities		3,871,600		4,287,000	
Other liabilities		1,150,100		1,164,400	
Total long-term liabilities	-	78,478,600		81,492,300	
Shareholders' Equity (Deficit):		78,478,000		61,492,300	
Common stock, no par, 10,000,000 shares authorized,		6 411 000		1 007 700	
3,486,869 and 3,459,673 shares issued and outstanding		6,411,900		1,806,700	
Retained earnings (accumulated deficit)	_	(40,975,400)		(63,438,800)	
Total shareholders' equity (deficit)	_	(34,563,500)	_	(61,632,100)	
	\$_	55,547,500	\$	30,455,700	

WINMARK CORPORATION CONDENSED STATEMENTS OF OPERATIONS

(Unaudited)

Revenue: September 30, 2023 September 24, 2022 September 24, 202	400 800
Royalties \$ 19,210,000 \$ 17,859,000 \$ 53,063,400 \$ 49,230,400	800
•	800
Leasing income 1.291.900 1.762.100 3.948.700 5.845.8	
	-00
Merchandise sales 997,800 746,000 3,601,900 2,687,5	500
Franchise fees 334,400 348,100 1,133,400 1,160,2	200
Other <u>483,700</u> 449,300 1,456,200 1,361,2	200
Total revenue 22,317,800 21,164,500 63,203,600 60,285,1	100
Cost of merchandise sold 935,400 717,600 3,370,500 2,552,3	300
Leasing expense 11,000 376,300 381,700 891,9	900
Provision for credit losses 700 (22,000) (4,600) (46,600)	500)
Selling, general and administrative expenses 6,248,200 5,671,500 18,694,300 16,673,1	100
Income from operations 15,122,500 14,421,100 40,761,700 40,214,4	400
Interest expense $(763,100)$ $(820,500)$ $(2,339,800)$ $(2,045,60)$	500)
Interest and other income 385,400 21,700 803,400 7,0	000
Income before income taxes 14,744,800 13,622,300 39,225,300 38,175,8	300
Provision for income taxes (3,595,000) (3,253,700) (8,764,000) (8,927,5	500)
Net income \$ 11,149,800 \$ 10,368,600 \$ 30,461,300 \$ 29,248,3	300
Earnings per share - basic \$ 3.20 \$ 3.01 \$ 8.77 \$ 8	.36
Earnings per share - diluted \$ 3.05 \$ 2.93 \$ 8.40 \$ 8	.11
Weighted average shares outstanding - basic 3,485,852 3,439,417 3,475,066 3,500,4	411
Weighted average shares outstanding - diluted 3,653,730 3,540,779 3,627,550 3,605,4	145

WINMARK CORPORATION CONDENSED STATEMENTS OF CASH FLOWS

(Unaudited)

OPERATING ACTIVITIES: September 30, 2023 September 24, 2022 Net income \$ 30,461,300 \$ 29,248,300 Adjustments to reconcile net income to net cash provided by operating activities: \$ 578,900 409,500 Provision for credit losses (4,600) (46,600) Compensation expense related to stock options 1,451,000 1,203,800 Deferred income taxes 148,400 (214,700) Operating lease right of use asset amortization 206,000 185,700 Tax benefits on exercised stock options 839,000 429,500 Change in operating assets and liabilities: (265,400) (530,200) Principal collections on lease receivables 485,200 2,819,200 Income tax receivable/payable (281,500) 194,600			Nine Months Ended				
Net income \$ 30,461,300 \$ 29,248,300 Adjustments to reconcile net income to net cash provided by operating activities: Depreciation and amortization 578,900 409,500 Provision for credit losses (4,600) (46,600) Compensation expense related to stock options 1,451,000 1,203,800 Deferred income taxes 148,400 (214,700) Operating lease right of use asset amortization 206,000 185,700 Tax benefits on exercised stock options 839,000 429,500 Change in operating assets and liabilities: Receivables (265,400) (530,200) Principal collections on lease receivables 485,200 2,819,200 Income tax receivable/payable (281,500) 194,600		September 30, 2023			September 24, 2022		
Adjustments to reconcile net income to net cash provided by operating activities: Depreciation and amortization 578,900 409,500 Provision for credit losses (4,600) (46,600) Compensation expense related to stock options 1,451,000 1,203,800 Deferred income taxes 148,400 (214,700) Operating lease right of use asset amortization 206,000 185,700 Tax benefits on exercised stock options 839,000 429,500 Change in operating assets and liabilities: Receivables (265,400) (530,200) Principal collections on lease receivables 485,200 2,819,200 Income tax receivable/payable (281,500) 194,600	OPERATING ACTIVITIES:						
Depreciation and amortization 578,900 409,500 Provision for credit losses (4,600) (46,600) Compensation expense related to stock options 1,451,000 1,203,800 Deferred income taxes 148,400 (214,700) Operating lease right of use asset amortization 206,000 185,700 Tax benefits on exercised stock options 839,000 429,500 Change in operating assets and liabilities: (265,400) (530,200) Principal collections on lease receivables 485,200 2,819,200 Income tax receivable/payable (281,500) 194,600	Net income	\$	30,461,300	\$	29,248,300		
Provision for credit losses (4,600) (46,600) Compensation expense related to stock options 1,451,000 1,203,800 Deferred income taxes 148,400 (214,700) Operating lease right of use asset amortization 206,000 185,700 Tax benefits on exercised stock options 839,000 429,500 Change in operating assets and liabilities: (265,400) (530,200) Principal collections on lease receivables 485,200 2,819,200 Income tax receivable/payable (281,500) 194,600	Adjustments to reconcile net income to net cash provided by operating activities:						
Compensation expense related to stock options 1,451,000 1,203,800 Deferred income taxes 148,400 (214,700) Operating lease right of use asset amortization 206,000 185,700 Tax benefits on exercised stock options 839,000 429,500 Change in operating assets and liabilities: (265,400) (530,200) Principal collections on lease receivables 485,200 2,819,200 Income tax receivable/payable (281,500) 194,600	Depreciation and amortization		578,900		409,500		
Deferred income taxes 148,400 (214,700) Operating lease right of use asset amortization 206,000 185,700 Tax benefits on exercised stock options 839,000 429,500 Change in operating assets and liabilities: (265,400) (530,200) Principal collections on lease receivables 485,200 2,819,200 Income tax receivable/payable (281,500) 194,600	Provision for credit losses		(4,600)		(46,600)		
Operating lease right of use asset amortization206,000185,700Tax benefits on exercised stock options839,000429,500Change in operating assets and liabilities:Receivables(265,400)(530,200)Principal collections on lease receivables485,2002,819,200Income tax receivable/payable(281,500)194,600			1,451,000		1,203,800		
Tax benefits on exercised stock options Change in operating assets and liabilities: Receivables Principal collections on lease receivables Income tax receivable/payable 839,000 429,500 (530,200) (530,200) 2,819,200 2,819,200 194,600	Deferred income taxes		148,400		(214,700)		
Change in operating assets and liabilities: Receivables Principal collections on lease receivables Income tax receivable/payable (265,400) (530,200) 485,200 2,819,200 (281,500) 194,600			206,000		185,700		
Receivables (265,400) (530,200) Principal collections on lease receivables 485,200 2,819,200 Income tax receivable/payable (281,500) 194,600	Tax benefits on exercised stock options		839,000		429,500		
Principal collections on lease receivables Income tax receivable/payable 485,200 2,819,200 194,600	Change in operating assets and liabilities:						
Income tax receivable/payable (281,500) 194,600	Receivables		(265,400)		(530,200)		
	Principal collections on lease receivables		485,200		2,819,200		
	Income tax receivable/payable		(281,500)		194,600		
Inventories 479,700 (312,700)	Inventories		479,700		(312,700)		
Prepaid expenses 215,300 2,500	Prepaid expenses		215,300		2,500		
Other assets (38,000) 2,000	Other assets		(38,000)		2,000		
Accounts payable $(427,100)$ $(189,100)$	Accounts payable		(427,100)		(189,100)		
Accrued and other liabilities 1,021,600 1,395,000	Accrued and other liabilities		1,021,600		1,395,000		
Rents received in advance and security deposits (254,600) (556,200)	Rents received in advance and security deposits		(254,600)		(556,200)		
Deferred revenue 616,200 164,700	· ·						
Net cash provided by operating activities 35,231,400 34,205,300	Net cash provided by operating activities		35,231,400				
INVESTING ACTIVITIES:							
Purchase of property and equipment (284,700) (70,000)	Purchase of property and equipment		(284,700)		(70,000)		
Reacquired franchise rights — (3,540,000)							
Net cash used for investing activities (284,700) (3,610,000)			(284,700)				
FINANCING ACTIVITIES:			(-))		(=)==;		
Proceeds from borrowings on line of credit/term loan — 33,700,000			_		33,700,000		
Payments on line of credit/term loan — (3,700,000)			_		, ,		
Payments on notes payable (3,187,500) (3,187,500)			(3.187.500)				
Repurchases of common stock — (48,281,200)							
Proceeds from exercises of stock options 3,154,200 2,937,100			3,154,200				
Dividends paid (7,997,900) (6,459,700)			/ /				
Net cash used for financing activities (8,031,200) (24,991,300)							
NET INCREASE IN CASH, CASH EQUIVALENTS AND RESTRICTED CASH 26,915,500 5,604,000							
Cash, cash equivalents and restricted cash, beginning of period 13,680,600 11,437,000	Cash, cash equivalents and restricted cash, beginning of period						
Cash, cash equivalents and restricted cash, end of period \$ 40,596,100 \$ 17,041,000		\$		\$			
SUPPLEMENTAL DISCLOSURES:		4	. 0,0 > 0,1 00	4	-,,0.1,000		
Cash paid for interest \$ 2,309,100 \$ 1,925,400		\$	2 309 100	\$	1 925 400		
	•	_					
Cash paid for income taxes $\frac{$8,058,100}{$}$	Cash paid for income taxes	Ф	8,038,100	Ф	8,318,100		

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the Condensed Balance Sheets to the total of the same amounts shown above:

Nine Months Ended

	Sept	ember 30, 2023	September 24, 2022	
Cash and cash equivalents	\$	40,556,100	\$	16,986,000
Restricted cash		40,000		55,000
Total cash, cash equivalents and restricted cash	\$	40,596,100	\$	17,041,000