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#### FOR IMMEDIATE RELEASE

#### WINMARK CORPORATION ANNOUNCES SECOND OUARTER RESULTS

Minneapolis, MN (July 19, 2023) — Winmark Corporation (Nasdaq: WINA) announced today net income for the quarter ended July 1, 2023 of \$10,368,800 or \$2.85 per share diluted compared to net income of \$9,027,200 or \$2.54 per share diluted in 2022.

"Our year-to-date results reflect positive franchisee performance and Winmark's continued emphasis on providing exceptional operational support." commented Brett D. Heffes, Chair and Chief Executive Officer.

Winmark – the Resale Company®, is a nationally recognized franchising business focused on sustainability and small-business formation. We champion and guide entrepreneurs interested in operating one of our award winning resale franchises: Plato's Closet®, Once Upon A Child®, Play It Again Sports®, Style Encore® and Music Go Round®. At July 1, 2023, there were 1,303 franchises in operation and over 2,800 available territories. An additional 70 franchises have been awarded but are not open.

This press release contains forward-looking statements within the meaning of the safe harbor provisions of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), relating to future events or the future financial performance of the Company. Such forward-looking statements are only predictions or statements of intention subject to risks and uncertainties and actual events or results could differ materially from those anticipated. Because actual result may differ, shareholders and prospective investors are cautioned not to place undue reliance on such forward-looking statements.

# WINMARK CORPORATION CONDENSED BALANCE SHEETS

(Unaudited)

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. COTTO		July 1, 2023	December 31, 2022		
ASSETS					
Current Assets:	Ф	22 221 500	Ф	12 (15 (00	
Cash and cash equivalents	\$	32,321,500	\$	13,615,600	
Restricted cash		55,000		65,000	
Receivables, net		1,592,500		1,438,600	
Net investment in leases - current		90,000		344,900	
Income tax receivable		522,500		558,700	
Inventories		446,900		770,600	
Prepaid expenses	_	819,700		1,310,400	
Total current assets		35,848,100		18,103,800	
Net investment in leases – long-term		_		5,400	
Property and equipment, net		1,593,400		1,704,600	
Operating lease right of use asset		2,580,400		2,716,000	
Intangible assets, net		3,171,300		3,348,300	
Goodwill		607,500		607,500	
Other assets		461,300		429,700	
Deferred income taxes		3,392,000		3,540,400	
	\$	47,654,000	\$	30,455,700	
LIABILITIES AND SHAREHOLDERS' EQUITY (DEI	FICI	T)			
Current Liabilities:		-,			
Notes payable, net	\$	4,217,900	\$	4,217,900	
Accounts payable		1,638,400		2,122,000	
Accrued liabilities		4,269,000		2,611,700	
Deferred revenue		1,677,700		1,643,900	
Total current liabilities	_	11,803,000		10,595,500	
Long-Term Liabilities:		,,			
Line of Credit/Term Loan		30,000,000		30,000,000	
Notes payable, net		36,957,700		39,066,700	
Deferred revenue		7,338,300		6,974,200	
Operating lease liabilities		4,013,200		4,287,000	
Other liabilities		1,154,900		1,164,400	
Total long-term liabilities	_	79,464,100		81,492,300	
Shareholders' Equity (Deficit):		75, 10 1,100		01,192,300	
Common stock, no par, 10,000,000 shares authorized,					
3,485,036 and 3,459,673 shares issued and outstanding		5,723,600		1,806,700	
Retained earnings (accumulated deficit)		(49,336,700)		(63,438,800)	
Total shareholders' equity (deficit)	_	(43,613,100)	-	(61,632,100)	
rotal shareholders equity (deficit)	\$	47,654,000	\$	30,455,700	
	Φ=	47,034,000	<b>⊅</b>	30,433,700	

## WINMARK CORPORATION CONDENSED STATEMENTS OF OPERATIONS

(Unaudited)

	Three Mor	Three Months Ended		Six Months Ended		
	July 1, 2023	June 25, 2022	July 1, 2023	June 25, 2022		
Revenue:						
Royalties	\$ 17,105,800	\$ 15,981,300	\$ 33,853,500	\$ 31,371,400		
Leasing income	1,019,800	1,212,000	2,656,800	4,083,700		
Merchandise sales	1,328,100	1,027,200	2,604,100	1,941,500		
Franchise fees	420,700	391,500	798,900	812,100		
Other	487,800	458,800	972,500	911,900		
Total revenue	20,362,200	19,070,800	40,885,800	39,120,600		
Cost of merchandise sold	1,247,800	970,200	2,435,100	1,834,700		
Leasing expense	54,300	299,600	370,700	515,600		
Provision for credit losses	(700)	(15,700)	(5,300)	(24,600)		
Selling, general and administrative expenses	5,810,000	5,461,600	12,446,100	11,001,600		
Income from operations	13,250,800	12,355,100	25,639,200	25,793,300		
Interest expense	(779,100)	(712,000)	(1,576,700)	(1,225,100)		
Interest and other income (expense)	292,300	(13,800)	418,000	(14,700)		
Income before income taxes	12,764,000	11,629,300	24,480,500	24,553,500		
Provision for income taxes	(2,395,200)	(2,602,100)	(5,169,000)	(5,673,800)		
Net income	\$ <u>10,368,800</u>	\$ 9,027,200	\$ 19,311,500	\$ 18,879,700		
Earnings per share - basic	\$ 2.98	\$ 2.61	\$ 5.57	\$ 5.35		
Earnings per share - diluted	\$ 2.85	\$ 2.54	\$ 5.34	\$ 5.19		
Weighted average shares outstanding - basic	3,478,628	3,463,886	3,469,675	3,530,902		
Weighted average shares outstanding - diluted	3,634,688	3,559,231	3,614,462	3,637,772		

### WINMARK CORPORATION CONDENSED STATEMENTS OF CASH FLOWS

(Unaudited)

	Six Months Ended			ded
		July 1, 2023		une 25, 2022
OPERATING ACTIVITIES:				
Net income	\$	19,311,500	\$	18,879,700
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		385,100		219,400
Provision for credit losses		(5,300)		(24,600)
Compensation expense related to stock options		942,000		771,400
Deferred income taxes		148,400		(185,400)
Operating lease right of use asset amortization		135,600		122,200
Tax benefits on exercised stock options		832,300		348,000
Change in operating assets and liabilities:				
Receivables		(153,900)		(218,400)
Principal collections on lease receivables		499,800		1,636,100
Income tax receivable/payable		(796,100)		(549,500)
Inventories		323,700		(278,200)
Prepaid expenses		490,700		147,600
Other assets		(31,600)		(2,200)
Accounts payable		(483,600)		(209,700)
Accrued and other liabilities		1,390,000		2,213,500
Rents received in advance and security deposits		(234,200)		(472,700)
Deferred revenue		397,900		(28,200)
Net cash provided by operating activities		23,152,300		22,369,000
INVESTING ACTIVITIES:				
Purchase of property and equipment		(96,900)		(43,000)
Reacquired franchise rights				(3,540,000)
Net cash used for investing activities		(96,900)		(3,583,000)
FINANCING ACTIVITIES:				
Proceeds from borrowings on line of credit/term loan				33,700,000
Payments on line of credit/term loan		_		(3,700,000)
Payments on notes payable		(2,125,000)		(2,125,000)
Repurchases of common stock				(47,847,500)
Proceeds from exercises of stock options		2,974,900		2,553,700
Dividends paid		(5,209,400)		(4,052,600)
Net cash used for financing activities		(4,359,500)		(21,471,400)
NET INCREASE (DECREASE) IN CASH, CASH EQUIVALENTS AND RESTRICTED CASH		18,695,900		(2,685,400)
Cash, cash equivalents and restricted cash, beginning of period		13,680,600		11,437,000
Cash, cash equivalents and restricted cash, end of period	\$	32,376,500	\$	8,751,600
SUPPLEMENTAL DISCLOSURES:	Ψ	02,070,000	Ψ	0,701,000
Cash paid for interest	\$	1,563,800	\$	1,108,100
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Cash paid for income taxes	Þ	4,984,600	Þ	6,060,800

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the Condensed Balance Sheets to the total of the same amounts shown above:

Six Months Ended

	J	July 1, 2023	June 25, 2022	
Cash and cash equivalents	\$	32,321,500	\$	8,696,600
Restricted cash		55,000		55,000
Total cash, cash equivalents and restricted cash	\$	32,376,500	\$	8,751,600